Note: This is an English translation of the original in Japanese. In the event of any discrepancies between this translation and the Japanese original, the Japanese original shall prevail, and the Company is not responsible for any loss arising from such discrepancies.

Securities Code: 8793 November 21, 2024 (Date of commencement of electronic provision measures: November 14, 2024)

To Our Shareholders:

#### Notice of the Convocation of the Extraordinary General Meeting of Shareholders

Please be advised that the Extraordinary General Meeting of Shareholders (the "Meeting") of NEC Capital Solutions Limited (the "Company," together with its subsidiaries, the "Group") will be held as follows.

In convening this General Meeting of Shareholders, we have taken measures for providing information in electronic format (the "electronic provision measures"). Matters subject to the electronic provision measures have been posted on the following website as "Notice of the Convocation of the Extraordinary General Meeting of Shareholders."

The Company's website: https://www.necap.co.jp/english/ir/shareinfo/meeting.html

In addition to the above website, those matters have also been posted on the following website: The Tokyo Stock Exchange's website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

On the above website, please enter and search for the Company's name or securities code, and then select "Basic information" and "Documents for public inspection/PR information" in order to view the information.

If you are not attending the Meeting in person, you may exercise your voting rights in writing or through the Internet. Please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to the electronic provision measures, and exercise your voting rights by 4 p.m. on Wednesday, December 11, 2024.

Yours sincerely, Masaaki Suganuma, *President* NEC Capital Solutions Limited 15-3 Konan 2-chome, Minato-ku, Tokyo

1. Date and Time	Thursday, December 12, 2024, from 10 a.m. (Doors open at 9:30 a.m.)
2. Venue	Bellesalle Yaesu, Room 3 (3F, Yaesu First Financial Building),
	3-7 Yaesu 1-chome, Chuo-ku, Tokyo
	(Since the venue has been changed from the last time, please be kindly
	reminded to go to the right venue. No souvenirs to the shareholders present at
	the Meeting are provided. Your understanding would be greatly appreciated.)

## 3. Purpose

### Matters to be resolved:

**Proposal 1**Election of Three (3) Directors

**Proposal 2** Election of Three (3) Company Auditors

## 4. Information for exercising voting rights

(1) In case of exercising voting rights by postal mail

Please indicate either for or against the proposals on the Voting Rights Exercise Form and send the form

by postal mail so that it is received by no later than 4 p.m. on Wednesday, December 11, 2024.

(2) In case of exercising voting rights through the Internet

Please cast a vote through the Internet by 4 p.m. on Wednesday, December 11, 2024.

URL: https://www.web54.net

Note: Any revisions to the matters subject to the electronic provision measures will be posted on the above-listed websites.

# **Reference Documents for the General Meeting of Shareholders**

## **Proposal 1: Election of Three (3) Directors**

At the close of this Meeting, Directors Satoshi Okubo and Shigeki Fujita will resign from office. Accordingly, the Company proposes that the following three (3) candidates for Director be elected. In selecting the candidates for Director, decisions are made by the Board of Directors after seeking advice from the Election and Compensation Committee, of which the majority of members are Independent Outside Directors.

The candidates for Director are as follows:

No.	Name (Date of birth)	Brief perso	nal profile, position, responsibilities in the Company and significant concurrent positions	Number of Company shares held
		Apr. 1988 May 2015	Joined The Long-Term Credit Bank of Japan, Ltd. (currently SBI Shinsei Bank, Ltd.) Executive Officer, General Manager of Institutional Business Planning Division, Shinsei Bank, Ltd. (currently SBI Shinsei Bank, Ltd.)	
		Apr. 2016	Executive Officer, General Manager of Corporate Planning Division and Office of Financing Facilitation Management, Shinsei Bank, Ltd.	
		Apr. 2017	Senior Officer, Group Planning and Financial Accounting and General Manager of Group Financial Research Division, Executive Officer, General Manager of Corporate Planning Division and Financial Research Division, Office of Financing	
	New appointment	Nov. 2017	Facilitation Management, Shinsei Bank, Ltd. Senior Officer, Group Planning and Financial Accounting, Executive Officer, in charge of Financial Facilitation, and General Manager of Office of Financial Facilitation Management, Shinsei Bank, Ltd.	0 shares
1	Shoichi Hirano (August 29, 1964)	Apr. 2018	Chief Officer, Group Planning and Financial Accounting, Managing Executive Officer, in charge of Financial Facilitation, and General Manager of Office of Financial Facilitation Management, Shinsei Bank, Ltd.	
	1901)	Apr. 2021	Senior Managing Executive Officer, Head of Institutional Business Unit, Shinsei Bank, Ltd.	
		Apr. 2022 Jun. 2022	Part-time Director, Showa Leasing Co., Ltd. President and Chief Executive Officer, Showa Leasing Co., Ltd. (incumbent)	
		Oct. 2024	Part-time Advisor, NEC Capital Solutions Ltd. (incumbent)	
			r selecting as a candidate for Director) ni Hirano has been engaged in management and	
		planning as	well as corporate sales at The Long-Term Credit Bank	
		abundant ex	Ltd. (currently SBI Shinsei Bank, Ltd.) and has sperience and deep insight as a corporate manager. He	
			ted as Director of Showa Leasing Co., Ltd. in 2022 rved as President and Chief Executive Officer. We	
		propose the	t Mr. Hirano be elected as Director as we expect him	
		promotion	his experience and insights for the expansion and of the Group's business in collaboration with SBI hk, Ltd. and Showa Leasing Co., Ltd.	

No.	Name (Date of birth)	Brief perso	nal profile, position, responsibilities in the Company and significant concurrent positions	Number of Company shares held
2	New appointment Tsukasa Makizumi (June 5, 1962)	outline of ex Mr. Tsukasa at a financia insight in ris as corporate Officer at Sh 2014, he has 2022. We p Director as y appropriater of the Comp	Joined Sumitomo Bank, Ltd. (currently Sumitomo Mitsui Banking Corporation) Joined Shinsei Bank, Ltd. (currently SBI Shinsei Bank, Ltd.) as Associate General Manager of Credit Risk Division Associate General Manager, Structured Risk Management Division, Shinsei Bank, Ltd. General Manager, Specialty Finance Division and Project Finance Department, Specialty Finance Division, Shinsei Bank, Ltd. Executive Officer, General Manager of Specialty Finance Division and Project Finance Department, Specialty Finance Division, Shinsei Bank, Ltd. Executive Officer, General Manager of Specialty Finance Division and Project Finance Department, Specialty Finance Division, Shinsei Bank, Ltd. Executive Officer, in charge of Institutional Business, Shinsei Bank, Ltd. Executive Officer, in charge of Credit Risk Management, Shinsei Bank, Ltd. Executive Officer, Head of Credit Risk Management, Shinsei Bank, Ltd. Senior Managing Executive Officer, Head of Credit Risk Management, Shinsei Bank, Ltd. Senior Managing Executive Officer, Head of Credit Risk Management, Shinsei Bank, Ltd. (incumbent) selecting as a candidate for Outside Director and pected role) Makizumi has long been engaged in examination, etc. al institution and has abundant experience and deep k management for overall corporate business as well examination. Having assumed office as Executive insei Bank, Ltd. (currently SBI Shinsei Bank, Ltd.) in s served as Senior Managing Executive Officer since propose that Mr. Makizumi be elected as Outside we expect him to take actions to ensure adequacy and tess of the decision-making of the Board of Directors any from his objective standpoint as Outside Director continue leveraging insight and experience to perform	0 shares

No.	Name (Date of birth)		sition, responsibilities in the Company ant concurrent positions	Number of Company shares held
3	New appointment Kojiro Taima (June 10, 1964)	(currently SF Apr. 2013 General Mar Department, Institutional (currently SF Apr. 2014 General Mar Board Memb Apr. 2016 General Mar Shinsei Bank Apr. 2017 General Mar Division, Sh Apr. 2020 Senior Office Shinsei Bank Jan. 2022 Chief Office Shinsei Bank Apr. 2023 Managing Er Legal and Co (incumbent) (Reasons for selecting as a outline of expected role) Mr. Kojiro Taima has bee Credit Bank of Japan, Ltd well as legal affairs and Bank of Japan, Ltd. and experience and deep ins Executive Officer of Shir Bank, Ltd.) since 2022, Managing Executive Off elected as Outside Director ensure adequacy and appr the Board of Directors	hager, Group Legal and Compliance insei Bank, Ltd. er, Group Legal and Compliance, c, Ltd. r, Group Legal and Compliance, c, Ltd. fficer, in charge of Group Legal and Shinsei Bank, Ltd. kecutive Officer, in charge of Group ompliance, SBI Shinsei Bank, Ltd. candidate for Outside Director and en engaged in sales at The Long-Term . (currently SBI Shinsei Bank, Ltd.) as compliance at The Long-Term Credit a group company and has abundant ight in the fields. He has served as usei Bank, Ltd. (currently SBI Shinsei and since 2023, he has served as ficer. We propose that Mr. Taima be or as we expect him to take actions to ropriateness of the decision-making of of the Company from his objective ector as well as to continue leveraging	0 shares

### Notes

- 1. There are no special interests between the candidates and the Company.
- 2. Mr. Tsukasa Makizumi and Mr. Kojiro Taima are candidates for Outside Director.
- 3. Special mentions regarding the candidates for Outside Director are as follows.
  - (1) Independence of the candidates for Outside Director
    - 1) Mr. Tsukasa Makizumi and Mr. Kojiro Taima are employees of SBI Shinsei Bank, Ltd., the Company's specified related party.
    - 2) The Outside Director candidates do not plan to receive a substantial amount of money or other asset (except remunerations as a Director or an employee) from the Company nor its specified related parties. None of the Outside Director candidates has received such for the past two (2) years.
    - 3) The Outside Director candidates are not the spouse, blood relatives within the third degree of kinship or any equivalent person of any Executive or any Officer of the Company or its specified related party.

- 4. Agreements limiting liability with Outside Directors
  - In an attempt to enable Outside Directors (excluding those who are Executive Directors, etc. under Paragraph 1, Article 427 of the Companies Act) to fully perform their expected roles, the Company specifies in the current Articles of Incorporation that it can enter into agreements with Outside Directors to limit their liability for damages to a certain amount. Accordingly, if the election of Mr. Tsukasa Makizumi and Mr. Kojiro Taima is approved, the Company plans to enter into said agreements with both of them.

An outline of the agreement is as follows.

- In the event the Company suffers damages as a result of negligence of the Director in the performance of duties, the amount of liability shall be the minimum amount stipulated in Paragraph 1, Article 427, and Paragraph 1, Article 425, of the Companies Act.
- Limited liability stipulated above shall be applied only in the case the Director acts in good faith and is not grossly negligent in the performance of duties.
- 5. Directors and officers liability insurance agreement

The Company has concluded a directors and officers liability insurance agreement with an insurance company, naming the Directors, Company Auditors and Executive Officers of the Company and its subsidiaries (subsidiaries under the Companies Act and corporations that were subsidiaries) as the insured. The insurance will compensate for damages including compensation for damages and legal expenses, etc. to be borne by the insured, in case a claim for damages is made as a result of acts (including failure to act) committed by the insured as an officer, etc. of the Company. The Company plans to continue and renew the said agreement. If the election of each candidate is approved, each candidate will become the insured under the agreement. The insurance premiums are fully paid by the Company.

### Management Structure after the Approval of Proposal <Reference>

Under its Group Vision "Be a Solution Company leading the next-generation circular economy," the Company aims to achieve, through innovation of capital solutions, a virtuous circle of environment and corporate growth as well as a "next-generation circulatory society" by solving diversifying issues of customers and society.

Based on the management strategy designed to achieve this, the Company identifies the skills required for the Board of Directors and selects Directors with an optimal balance of knowledge, experience and skills.

				Knowledge, experience, abilities							
Name		Gender	Corporate management	CSV, ESG	Finance, accounting	Legal affairs, risk management	Human resources strategy	Financial industry	ICT	Global	Business development
Masaaki Suganuma		Male	0	0					0		0
Shoichi Hirano		Male	0	0	0			0	0		
Masamitsu Kisaki		Male	0	0	0	0			0	0	0
Takashi Arai		Male		0	0			0		0	0
Yuichi Tsukada		Male		0	0		0	0	0		0
Takashi Nawa	Outside Independent	Male	0	0			0			0	0
Takako Hagiwara	Outside Independent	Female	0	0			0			0	
Asako Yamagami	Outside Independent	Female		0		0				0	
Tsukasa Makizumi	Outside	Male		0		0		0		0	
Kojiro Taima	Outside	Male		0		0		0			

Details of the skills are defined as follows:

	Skill	Definition, supplementary information
1)	Corporate management	Knowledge, experience, and ability related to management strategy planning, business operation accountable for profitability, and the development of a management foundation
2)	CSV, ESG	Knowledge, experience and ability regarding management from the perspective of ESG and sustainability through promotion of CSV management
3)	Finance, accounting	Knowledge, experience, and ability regarding finance and accounting
4)	Legal affairs, risk management	Knowledge, experience, and ability regarding compliance with laws and regulations, ensuring corporate ethics, fair corporate activities, maintaining and enhancing corporate value, and internal control
5)	Human resources strategy	Knowledge, experience, and ability regarding securing, nurturing, and utilizing diverse human resources
6)	Financial industry	Knowledge, experience, and ability regarding leasing and financing
7)	ICT	Knowledge, experience, and ability regarding ICT business
8)	Global	Knowledge, experience, and ability regarding global business
9)	Business development	Knowledge, experience, and ability regarding development of new businesses

The Election and Compensation Committee is scheduled to be comprised of five (5) members, namely, Mr. Masaaki Suganuma (Director), Mr. Shoichi Hirano (Director), Mr. Takashi Nawa (Independent Outside Director), Ms. Takako Hagiwara (Independent Outside Director) and Ms. Asako Yamagami (Independent Outside Director).

## Proposal 2: Election of Three (3) Company Auditors

At the close of this Meeting, Company Auditors Hiroshi Komazaki, Tatsuya Oyama and Shigetoshi Yokomizo will resign from office. Accordingly, the Company proposes that three (3) Company Auditors be elected. The Board of Company Auditors has already approved this proposal. The candidates for Company Auditor are as follows:

				Number of	
No.	Name		Brief personal profile, position	Company	
110.	(Date of birth)		and significant concurrent positions	shares held	
		Apr. 1978	Joined Daito Tessen Co., Ltd.	Shures here	
		Mar. 1980	Joined Mitsui Leasing & Development Co., Ltd.		
		101ul. 1900	(currently JA Mitsui Leasing, Ltd.)		
		Mar. 2005	Joined Shinsei Bank, Ltd. (currently SBI Shinsei		
		101411 2000	Bank, Ltd.)		
		Mar. 2005	Deputy President and Deputy President Executive		
			Officer, Showa Leasing Co., Ltd.		
		Apr. 2007	Head of Consumer and Commercial Finance		
		1	Group, Shinsei Bank, Ltd.		
		Jun. 2009	Deputy President and Deputy President Executive		
			Officer, Showa Leasing Co., Ltd.		
		Apr. 2016	Executive Officer, in charge of Institutional		
			Business, Shinsei Bank, Ltd. and Deputy President		
			and Deputy President Executive Officer, Showa		
		N. 2016	Leasing Co., Ltd.		
		May 2016	Executive Officer, in charge of Institutional		
			Business, Shinsei Bank, Ltd. and President and Chief Executive Officer, Showa Leasing Co., Ltd.		
		Apr. 2017	Managing Executive Officer, in charge of		
	New appointment	Api. 2017	Institutional Business, Shinsei Bank, Ltd. and		
			President and Chief Executive Officer, Showa		
1	Kiyohiro		Leasing Co., Ltd.	0 shares	
1	Kiyotani	Apr. 2020	Executive Advisor, Group Business Strategy,	0 shares	
	(May 10,	1	Shinsei Bank, Ltd.		
	1955)	Jul. 2020	Executive Advisor, Group Planning and Finance		
			Accounting, Shinsei Bank, Ltd.		
		Jun. 2023	Deputy Senior Manager, Group Overseas Business		
			Division, SBI Shinsei Bank, Ltd.		
		Oct. 2024	Deputy Senior Manager, Group Institutional		
			Business Planning Division, SBI Shinsei Bank,		
		(Decomo fo	Ltd. (incumbent) r selecting as a candidate for Outside Company	-	
		(Reasons to Auditor)	r selecting as a candidate for Outside Company		
		,	ro Kiyotani has been engaged in corporate strategy and		
			burces and general affairs at other leasing company,		
			ining Shinsei Bank, Ltd. (currently SBI Shinsei Bank,		
			as served as President and Chief Executive Officer at		
			sing Co., Ltd. and has abundant experience and deep		
			overall corporate management. In addition, he has an		
		experience			
	propose that Mr. Kiyotani be elected as Outside Company Auditor (full-time) as we have determined that he will conduct				
			his professional standpoint regarding the management.		

No.	Name (Date of birth)		Brief personal profile, position and significant concurrent positions	Number of Company shares held
2	New appointment Toshiyuki Ito (October 20, 1969)	Auditor) Mr. Toshiyu strategy afte Term Credi Ltd.) and h He has als companies of elected as C he will corr	Joined The Long-Term Credit Bank of Japan, Ltd. (currently SBI Shinsei Bank, Ltd.) Deputy General Manager, Business Incubation Department, VBI Promotion Division, Shinsei Bank, Ltd. (currently SBI Shinsei Bank, Ltd.) Deputy Senior Manager, Office of Corporate Secretary, Shinsei Bank, Ltd. Deputy Senior Manager, in charge of Financial Institutions Planning, Institutional Business Planning Division, Shinsei Bank, Ltd. Deputy Senior Manager, Markets Business Planning Department, Institutional Business Planning Department, Institutional Business Planning Division, Shinsei Bank, Ltd. General Manager, Sendai Branch, Shinsei Bank, Ltd. Senior Manager, in charge of Business Planning & Promotion, Group Institutional Business Planning Division, Shinsei Bank, Ltd. Deputy General Manager, in charge of Financial Institutions Strategy, Group Institutional Business Planning Division, and Deputy Senior Manager, Financial Institutions Business Division, Shinsei Bank, Ltd. Joint General Manager, in charge of Financial Institutions Strategy, Group Institutional Business Planning Division, Shinsei Bank, Ltd. Joint General Manager, Group Institutional Business Planning Division, Shinsei Bank, Ltd. Joint General Manager, Group Institutional Business Planning Division, Shinsei Bank, Ltd. Director, Shinsei Corporate Investment, Ltd. (incumbent) Joint General Manager, Group Institutional Business Planning Division, SBI Shinsei Bank, Ltd. (incumbent) ' selecting as a candidate for Outside Company uki Ito has been responsible for financial corporate er having been engaged mainly in sales at The Long- t Bank of Japan, Ltd. (currently SBI Shinsei Bank, as abundant experience and deep insight in finance. so been in charge of management of the group of SBI Shinsei Bank, Ltd. We propose that Mr. Ito be Outside Company Auditor as we have determined that duct audit leveraging his experience and expertise essional standpoint.	0 shares

No.	Name (Date of birth)		Brief personal profile, position and significant concurrent positions	Number of Company shares held
3	New appointment Masaru Akatsuka (October 1, 1974)	Auditor) Mr. Masaru and the Gro of Japan, abundant ex and finance Company A	Joined The Long-Term Credit Bank of Japan, Ltd. (currently SBI Shinsei Bank, Ltd.) Deputy Senior Manager, Management Accounting Division, Shinsei Bank, Ltd. (currently SBI Shinsei Bank, Ltd.) Deputy General Manager, Management Accounting Division, Shinsei Bank, Ltd. Senior Manager, Group Management Accounting Division, Shinsei Bank, Ltd. Deputy Senior Manager, Institutional Business Planning Division, Shinsei Bank, Ltd. Deputy Senior Manager, Institutional Business Planning Division and Senior Manager, Group Data Strategy Department, Group Business Strategy Division, Shinsei Bank, Ltd. Section Head, Group Corporate Planning Division, Shinsei Bank, Ltd. Joint General Manager, Group Corporate Planning Division, Shinsei Bank, Ltd. Section Head, Group Corporate Planning Division, Shinsei Bank, Ltd. Joint General Manager, Group Corporate Planning Division, Shinsei Bank, Ltd. (incumbent) r selecting as a candidate for Outside Company	0 shares

Notes

- 1. There are no special interests between the candidates and the Company.
- 2. Mr. Kiyohiro Kiyotani, Mr. Toshiyuki Ito and Mr. Masaru Akatsuka are candidates for Outside Company Auditor.
- 3. Special mentions regarding the candidates for Outside Company Auditor are as follows.
  - (1) Mr. Kiyohiro Kiyotani, Mr. Toshiyuki Ito and Mr. Masaru Akatsuka do not plan to receive a substantial amount of money or other asset (except remunerations as a Company Auditor or an employee) from the Company nor its specified related parties. None of the Outside Company Auditor candidates has received such for the past two (2) years.
  - (2) None of them is the spouse, blood relatives within the third degree of kinship or any equivalent person of any Executive or any Officer of the Company or its specified related party.
  - (3) Mr. Kiyohiro Kiyotani, Mr. Toshiyuki Ito and Mr. Masaru Akatsuka are employees of SBI Shinsei Bank, Ltd., the Company's specified related party.
- 4. Agreements limiting liability with Company Auditors
  - In an attempt to enable Company Auditors to fully perform their expected roles, the Company specifies in the current Articles of Incorporation that it can enter into agreements with Company Auditors to limit their liability for damages to a certain amount. Accordingly, if the election of Mr. Toshiyuki Ito and Mr. Masaru Akatsuka is approved, the Company plans to enter into said agreements with both of them. The Company does not plan to enter into said agreement with Mr. Kiyohiro Kiyotani, full-time Company Auditor.

An outline of the agreement is as follows.

- In the event the Company suffers damages as a result of negligence of the Company Auditor in the performance of duties, the amount of liability shall be the minimum amount stipulated in Paragraph 1, Article 427, and Paragraph 1, Article 425, of the Companies Act.
- Limited liability stipulated above shall be applied only in the case the Company Auditor acts in good faith and is not grossly negligent in the performance of duties.
- 5. Directors and officers liability insurance agreement

The Company has concluded a directors and officers liability insurance agreement with an insurance company, naming the Directors, Company Auditors and Executive Officers of the Company and its subsidiaries (subsidiaries under the Companies Act and corporations that were subsidiaries) as the insured. The insurance will compensate for damages including compensation for damages and legal expenses, etc. to be borne by the insured, in case a claim for damages is made as a result of acts (including failure to act) committed by the insured as an officer, etc. of the Company. The Company plans to continue and renew the said agreement. If the election of each candidate is approved, each candidate will become the insured under the agreement. The insurance premiums are fully paid by the Company.