

Material issues (III)

Creation of new services and businesses to resolve social issues

Our initiatives

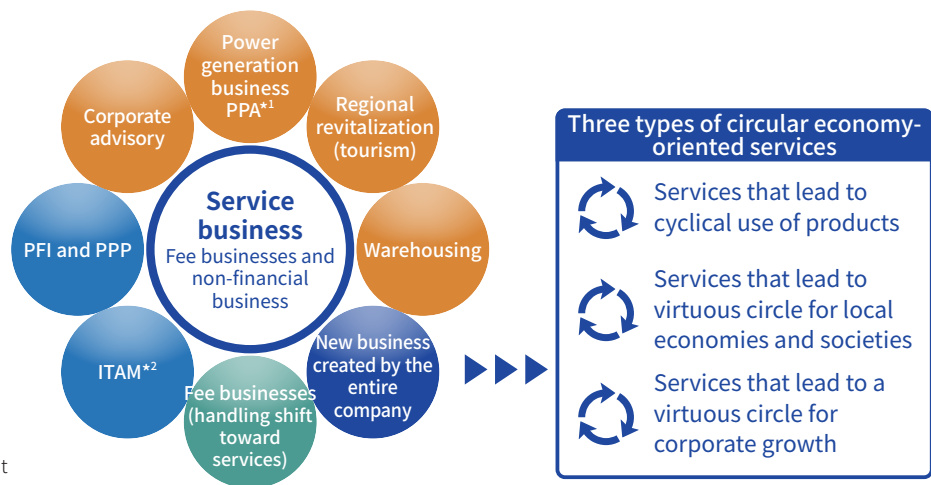
- ▶ Revitalization of local communities and economies
- ▶ Response to aging society

Basic policy

We aim to solve issues of both customers and society and realize a virtuous circle for the environment and growth by introducing innovations to capital solutions and creating new services and business. We provide services that lead to cyclical use of products; services that lead to a virtuous circle for local economies and societies; and services

that lead to a virtuous circle for corporate growth by establishing and strengthening the three solution areas of vendor financing, ICT and professional services, and financial products, thus aiming to realize a next-generation circular economy.

● Overview of our service businesses



*1 PPA: Power Purchase Agreement
*2 ITAM: IT Asset Management

Our initiatives

Asset renovation fund to revitalize local communities and economies

Asset renovation fund is a fund formed in collaboration with the Organization for Promoting Urban Development, regional financial institutions and other parties. The fund is based on the community development fund support project of the Ministry of Land, Infrastructure, Transport and Tourism. It will invest in private-sector urban development projects that contribute to the realization of flexible workstyles and comfortable lifestyles that bring workplaces and residences closer together or integrate them using buildings that are 20 years old and older. The fund is managed by OHANAPANA, a wholly-

owned subsidiary of the Company. The Company has also invested in the fund. Since the establishment of the fund in 2022, we have invested in four projects.

(As of the end of July 2023)

[Projects invested in]

- Tsukuba Machinaka Design (Tsukuba City, Ibaraki Prefecture)
- Gose Machizukuri Co., Ltd. (Nara City, Nara Prefecture)
- Setouchi Ryokan (Onomichi City, Hiroshima Prefecture)
- NOTE Iga Ueno Co., Ltd. (Iga City, Mie Prefecture)

Responding to aging population through our warehousing business for a healthcare REIT

Healthcare REITs are real estate investment trusts (REITs) that specialize in investing in healthcare facilities. In order to help build infrastructure in the healthcare field, which is indispensable for an aging society, we support the growth of REIT by temporarily holding (warehousing) healthcare facilities before they are incorporated into this REIT. This initiative, which began in 2015, has been

steadily securing assets by strengthening partnerships with financial institutions, developers, and operators. With a view to realizing a decarbonized society, in recent years we have been promoting the acquisition of environmental certifications such as BELS (Building-Housing Energy-Efficiency Labeling System).